

**Minutes of the Board of Regents
of the Uniformed Services University of the Health Sciences**

**Meeting No. 174
February 1, 2011**

The Board of Regents of the Uniformed Services University of the Health Sciences met on February 1, 2011, at the U.S. Army Medical Museum, 2310 Stanley Road, Fort Sam Houston, Texas. The meeting date and agenda were published in the Federal Register and each Regent was duly notified prior to the meeting. The Chair called the meeting to order at 8:00 a.m. Members listed below were in attendance:

Board Members

Ronald R. Blanck, D.O., Chair
Colleen Conway-Welch, Ph.D., M.S.N., Vice Chair
Otis W. Brawley, M.D., Member
Michael M.E. Johns, M.D., Member
Lawrence S. Lewin, Member
Kenneth P. Moritsugu, M.D., M.P.H., Member
Charles L. Rice, M.D., President, USU
Allen W. Middleton, representing the Assistant Secretary of Defense for Health Affairs
Maj Gen Byron C. Hepburn, USAF, MC, representing the Surgeon General, U.S. Air Force
Herbert A. Coley, representing the Surgeon General, U.S. Army
RDML William R. Kiser, MC, USN, representing the Surgeon General, U.S. Navy

WELCOME

At Dr. Blanck's invitation, Dr. Patrick Sculley, Senior Vice President for University Programs, Southern Region Office, introduced Mr. Robert Driscoll, Chief, U.S. Army Medical Department Center of History and Heritage. Mr. Driscoll welcomed the Board to the museum and invited all to a tour following the meeting.

OPENING COMMENTS

Dr. Blanck, both personally and on behalf of the Board, thanked Dr. Sculley and USU staff for arranging the offsite's tours and presentations, thereby giving the Board a greater appreciation of the educational, training and research activities in military medicine. Many of these activities are joint Service endeavors; all of them focus on preparing health care providers of the highest caliber. Other items in Dr. Blanck's remarks included the following:

- Jonathan Woodson, M.D. was confirmed by the United States Senate as Assistant Secretary of Defense for Health Affairs and subsequently sworn in on January 10, 2011. Dr. Woodson has met many of the Board's appointed members as he was able to attend most of the offsite's activities.
- Work on the Board's comprehensive presidential assessment has begun. A contract was awarded in December 2010 to the Association of Governing Boards of Universities and Colleges, and a consultant has been selected to conduct the review. Mr. Lewin, Lead,

Ad Hoc Committee on the Presidential Assessment, reported that the review should be completed by the Spring Meeting.

MATTERS OF GENERAL CONSENT

Dr. Blanck presented the matters of general consent listed below:

- Meeting dates for the coming year, noting that the dates for both the Summer Meeting (August 8-9) and the Fall Meeting (October 24-25) are relatively new.
- Minutes of the November 9, 2010, Board of Regents Meeting
- Electronic approval by the Board in October 2010 of the USU Distinguished Service Award to William T. Bester, Brigadier General, U.S. Army (Ret) and the Exceptional Service Award to John F. Potter, M.D.
- Electronic approval by the Board in January 2011 of the following:
 - The appointment of V. Ann Stewart, D.V.M., Ph.D., to the rank of Associate Professor (with Tenure) as recommended by the School of Medicine Committee of Appointments, Promotion and Tenure at a meeting on December 21, 2010.
 - The Distinguished Service Award to the Honorable Colleen Conway-Welch.

Upon motion duly made and seconded, the Board

Voted by voice vote: To approve the matters of general consent as presented.

BOARD ACTIONS

Degree Granting – Graduate Education

Dr. Rice presented for certification one candidate to receive the degree of Doctor of Public Health and one candidate to receive the degree of Master of Science.

Upon motion duly made and seconded, the Board

Voted by voice vote: To concur with the recommendations as presented and to recommend that the degrees be conferred as stated.

Faculty Appointments and Promotions – School of Medicine

Dr. Rice presented the recommendations made by the School of Medicine Committee of Appointments, Promotion and Tenure at a meeting on December 21, 2010. Ten individuals were recommended for faculty appointments, promotions or tenure.

Upon motion duly made and seconded, the Board

Voted by voice vote: To approve the recommendations of the committee as presented by Dr. Rice and to recommend that the actions be implemented as stated.

Faculty Appointments and Promotions – Graduate School of Nursing

Dr. Hinshaw presented the recommendations made by the Graduate School of Nursing Committee of Appointments, Promotion and Tenure at a meeting on December 15, 2010. Two individuals were recommended for faculty appointments.

Upon motion duly made and seconded, the Board

Voted by voice vote: To approve the recommendations of the committee as presented by Dr. Hinshaw and to recommend that the President implement the actions as stated.

Faculty Appointments and Promotions – Postgraduate Dental College

Dr. Rice presented the recommendations made by the Naval Postgraduate Dental School Committee of Appointments, Promotion and Tenure at a meeting on October 8, 2010. The Dean, Naval Postgraduate Dental School provided concurrence on January 13, 2011. Two individuals were recommended for faculty appointments.

Upon motion duly made and seconded, the Board

Voted by voice vote: To approve the recommendations of the committee as presented by Dr. Rice and to recommend that the actions be implemented as stated.

Degree Program Transition – Graduate School of Nursing

Following a review and discussion of significant issues, Dr. Hinshaw requested Board approval to transition the Graduate School of Nursing degree programs for the Nurse Anesthesia, Family Nurse Practitioner, and Psychiatric Mental Health Nurse Practitioner options from the Master of Science in Nursing degree to the Doctor of Nursing Practice degree.

Upon motion duly made and seconded, the Board

Voted by voice vote: To recommend to the President approval to transition the Master of Science in Nursing degree programs as presented by Dr. Hinshaw to the degree of Doctor of Nursing Practice.

Awards and Honors

Dr. Rice presented the Faculty Senate's nomination for the 2011 Carol J. Johns, M.D. Medal. The senate requests approval of Sheila Muldoon, M.D., Professor of Anesthesiology.

Upon motion duly made and seconded, the Board

Voted by voice vote: To approve the nomination as presented by Dr. Rice.

At Dr. Rice's invitation, BG Bester, USA (Ret) presented the recommendation that Mr. John Frankenburg be awarded the USU Exceptional Service Medal. This nomination has been approved by the Committee for Names and Honors.

Upon motion duly made and seconded, the Board

Voted by voice vote: To approve the award as presented by BG Bester.

Dr. Rice presented the recommendation that Ms. Maureen Viall be awarded the USU Exceptional Service Medal. This nomination has also been approved by the Committee for Names and Honors.

Upon motion duly made and seconded, the Board

Voted by voice vote: To approve the award as presented by Dr. Rice.

PRESIDENT'S REPORT

Dr. Rice opened his report noting recent honors:

- Dr. Hinshaw's portrait was unveiled at the 25th Anniversary Conference of the National Institute of Nursing Research. It will hang in the institute's halls as a tribute to her, the first director of the institute.
- In November 2010, the New York Academy of Medicine awarded Dr. Hinshaw the Academy Medal for Distinguished Contributions in Health Policy.
- Maj Gen Hepburn has been awarded the Medaille d'Honneur, French Military Medical Services.

Other items in the President's Report included the following:

- Dr. Patrick Sculley has been appointed Interim Executive Dean of USU's Postgraduate Dental College. Dr. Sculley is currently working with the Army Dental Corps Chief to bring the Army's Comprehensive Dentistry Program into the USU Postgraduate Dental College.
- An offsite for the university leadership was held in January 2011. Primary issues addressed included the composition and "return on investment" of start-up packages for new faculty appointments, and the value of the university in contrast to simply the cost per graduate. Ensuing discussion, both at the offsite and during the Board meeting, emphasized the importance of USU's contributions in such areas as humanitarian missions and training programs, trauma medicine, and health care administration and policy.
- A status report concerning the Academic Review Subcommittee was presented by Dr. Johns, Chair. The subcommittee met in November and again in January. Additional meetings are scheduled monthly until May, when the subcommittee plans to present its findings and recommendations to the Board for deliberation. Dr. Johns reviewed the subcommittee's membership, which was approved by the Secretary of Defense in September:
 - Akbar Ahmed, Ph.D.
 - John Altenburg, Jr., MG (Ret)
 - Lonnie Bristow, M.D.
 - Jordan Cohen, M.D.
 - Ronald Griffith, GEN (Ret)
 - Carol Mutter, LtGen (Ret)

He also summarized reports heard to date by the subcommittee, which included presentations on the university's admissions processes for the School of Medicine, the Graduate School of Nursing and the Postgraduate Dental College, academic and military performance evaluation processes for each school, available counseling services for students, and security clearance procedures. Dr. Johns said that additional information concerning graduate medical education and fellowships is being gathered, but good progress has been made addressing the subcommittee's charge as stated in its Terms of Reference.

- Comprehensive reviews of the university's senior leadership are currently on hold, but will resume in late spring.

- The Department's efficiency initiatives, instituted last summer by Secretary Gates, have affected the university's ability to hire new faculty and hampered progress toward achieving clinical faculty comparability with other medical schools in the area.
- The National Library of Medicine has expressed the need for a formal educational program in health care informatics. Preliminary discussions regarding the establishment of certificate or degree programs in partnership with USU are ongoing.
- In preparation for accreditation renewal by the Middle States Commission on Higher Education, the university prepares a self-study. This process will begin with a visit to USU in mid-March by Dr. Debra Klinman, Vice President, Middle States Commission on Higher Education. Mr. Lewin and Dr. Moritsugu will meet with Dr. Klinman as representatives of the Board.
- In a continuing effort to strengthen the Post-Baccalaureate Program and increase diversity in applications to the School of Medicine, 15 training billets have been requested from each Service.

CLOSING COMMENTS

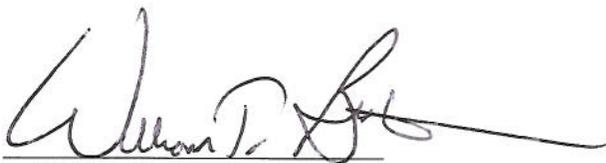
At the Chair's request, Dr. Rice summarized the current status of curriculum reform in the School of Medicine:

- Dr. Alison O'Brien, Chair, Microbiology and Immunology; Dr. Louis Pangaro, Chair, Medicine; and Col Arnyce Pock, Director, Office of Curriculum Reform continue to provide excellent leadership.
- Some members of the faculty, primarily in the basic sciences, feel that changes will be taking place too quickly.
- Justifiable faculty concerns include the need for increased IM/IT support as well as additional physical space to accommodate small group teaching.
- The Dean, School of Medicine, will decide in mid-March whether implementation will occur in 2011 or 2012.

ADJOURNMENT

There being no further business, Dr. Blanck adjourned the meeting at 10:00 a.m.

SUBMITTED:



William T. Bester
Executive Secretary, Board of Regents

APPROVED:



Ronald R. Blanck
Chair, Board of Regents

Prepared by Janet S. Taylor