

**Minutes of the Board of Regents
of the Uniformed Services University of the Health Sciences**

**Meeting No. 182
February 5, 2013**

The Board of Regents of the Uniformed Services University of the Health Sciences met on February 5, 2013, at the Uniformed Services University of the Health Sciences, 4301 Jones Bridge Road, Bethesda, Maryland. The meeting date and agenda items were published in the Federal Register and each Regent was duly notified prior to the meeting. The Chair called the meeting to order at 8:00 a.m. Members and advisors listed below were in attendance:

Board Members

Ronald R. Blanck, D.O., Chair
Otis W. Brawley, M.D., Member
Sheila P. Burke, M.P.A., Member
Haile T. Debas, M.D., Member (participated telephonically)
GEN Ronald H. Griffith, USA (Ret), Member
Michael M.E. Johns, M.D., Member
Kenneth P. Moritsugu, M.D., Member
Jonathan Woodson, M.D., Assistant Secretary of Defense for Health Affairs
Charles L. Rice, M.D., President, USU
BG John L. Poppe, VC, USA, Representing the Surgeon General, U.S. Army
VADM Matthew L. Nathan, MC, USN, Surgeon General, U.S. Navy
Lt Gen Thomas W. Travis, USAF, MC, Surgeon General, U.S. Air Force
RADM Boris D. Lushniak, USPHS, Representing the Surgeon General of the United States

Advisors to the Board

Gen Thomas R. Morgan, USMC (Ret), Military Advisor to the Board of Regents
Larry W. Laughlin, M.D., Ph.D., Dean, F. Edward Hébert School of Medicine, USU
Ada Sue Hinshaw, Ph.D., R.N., Dean, Graduate School of Nursing, USU
Patrick D. Sculley, D.D.S., M.A., Executive Dean, Postgraduate Dental College, USU
Col L. Andrew Huff, USAF, MC, Director, Armed Forces Radiobiology Research Institute
MG Stephen L. Jones, MC, USA, Commander, Joint Task Force National Capital Region Medical
Maj Gen Gerard A. Caron, USAF, DC, Commander, 79th Medical Wing
RADM Alton L. Stocks, MC, USN, Commander, Walter Reed National Military Medical Center
COL Donald R. West, MSC, USA, Interim Commander, Northern Regional Medical Command
Joshua Girton, J.D., Legal Advisor to the Board of Regents, USU

AWARD PRESENTATION

John E. Baker, J.D. was awarded the USU Distinguished Service Award for contributions made to the University as the General Counsel. During his 13 years at USU, Mr. Baker provided legal advice to all members of the USU community, advanced research and technology transfers,

and served as USU's litigation manager. Dr. Blanck expressed his personal appreciation for the support Mr. Baker has provided to the University and the Board.

OPENING COMMENTS

In his opening comments, Dr. Blanck welcomed COL Donald West, Interim Commander of the Northern Regional Medical Command and informed the Regents of staff changes within the Board of Regents Office. The Board Bylaws state that the Legal Advisor to the Board will be the USU General Counsel. In the absence of an appointed General Counsel following Mr. Baker's retirement, Mr. Joshua Girton will assume responsibility as the Legal Advisor, given his familiarity with the role. Dr. Jeffrey Longacre, Vice President for Affiliations and International Affairs and Interim Vice President for External Affairs, has been appointed as the Executive Secretary to the Board, assuming the position previously held by Mr. Girton. This transition was made to avoid any conflicts of interest in having one individual serve in both roles. The following points were also included in Dr. Blanck's remarks:

- Meeting dates for the upcoming year were revised at the request of the Board members. The summer meeting will be held on July 29-30, 2013 and the fall meeting was moved to October 21-22, 2013 to allow the Regents to attend the FTX101/Bushmaster exercises.
- The Middle States Commission on Higher Education (MSCHE) site visit will begin with a reception on Sunday, March 24, 2013 at the USU Simulation Center. The site visit evaluation team will formally meet with Board members at 9:30 a.m. on Monday, March 25, 2013.
- A closed session will be held following the meeting of record to discuss personnel and recruitment actions, to include the search process for the new Dean of the School of Medicine.
- The establishment of a Board coffee fund was discussed and will be explored further.

MATTERS OF GENERAL CONSENT

Dr. Blanck presented the matters of general consent listed below.

- The meeting dates for 2013 and 2014, including the discussed changes to the 2013 summer and fall meetings
- Minutes of the November 9, 2012 Board of Regents Meeting
- Electronic approval by the Board of the following actions:
 - The Exceptional Service Award to Col Michaela Shafer, Ph.D., RN, Air Force Chief Nurse and Assistant Professor in the Graduate School of Nursing
 - Appointment of Paul Pasquina, M.D. to the rank of Associate Professor with tenure and Chair of the newly established USU Department of Physical Medicine and Rehabilitation
 - The Distinguished Service Award to John Baker, J.D., USU General Counsel

Upon motion duly made and seconded, the Board

Vote by voice vote: Approved the matters of general consent as presented.

PRESIDENT'S REPORT

In his report to the Board, Dr. Rice discussed the fiscal uncertainty associated with the DoD budget cuts and their impact on the University. Dr. Woodson was successful in acquiring an exemption for student and resident travel, along with travel associated with accreditation. This has eased the immediate concerns addressed at the November Meeting; however, a discernible effect on morale is apparent. Dr. Rice credits this to several compounding factors, including a lack of federal pay increases in the past two years, continued restrictions on travel and conference attendance for faculty and staff and the institution of a hiring freeze.

The points below summarize other items in the President's Report.

- With the establishment of the Defense Health Agency, Dr. Woodson is making the recommendation to the Deputy Secretary of Defense that the University be placed directly under his control as the Assistant Secretary of Defense for Health Affairs, rather than the new shared services agency.
- Col L. Andrew Huff, USAF, MC was selected as the Director of the Armed Forces Radiobiology Research Institute.
- Col Kevin Glasz, USAF, MSC was selected to serve as the next USU Brigade Commander. The change of command ceremony with CAPT Tanis Batsel-Stewart will occur on June 5, 2013.
- Dr. Laughlin, search committee chair, provided an overview of actions regarding the search for a Vice President for Research. After receiving applications and interviewing applicants, the search committee was unable to select three qualified individuals to recommend to Dr. Rice. The decision was made to hire a search firm that will provide the committee with highly qualified candidates to consider.
- At the invitation and initiative of the Board of Governors of the Medical Education Training Campus (METC), Dr. Rice and Dr. Sculley discussed the possible affiliation between the organizations. The University has acquired consulting services to perform a gap analysis of the relationship.
- In addition to the MSCHE activities mentioned by Dr. Blanck in his opening comments, Dr. Rice informed the Board of a final brief that will be held by the site evaluation team at 11:00 a.m. on Wednesday, March 27, 2013. During this meeting the draft report will be read by the site evaluation team.

BOARD ACTIONS

Degree Granting - Graduate Education

Dr. Metcalf presented for certification three candidates to receive graduate degrees in the biomedical sciences. One candidate was presented to receive the degree of Doctor of Philosophy and two were presented for the degree of Master of Science.

Upon motion duly made and seconded, the Board

Vote by voice vote: Concurred with the recommendations as presented by Dr. Metcalf and recommended that the President confer the degrees as stated.

Faculty Appointments and Promotions – School of Medicine

Dr. Laughlin presented the recommendations made by the School of Medicine Committee on Appointments, Promotion and Tenure at a meeting held on December 19, 2012. Nineteen individuals were recommended for faculty appointments or promotions.

Upon motion duly made and seconded, the Board

Vote by voice vote: Concurred with the recommendations as presented by Dr. Laughlin and recommended that the President implement the actions.

Carol J. Johns, M.D. Medal

Dr. James Smirniotopoulos, Faculty Senate President, presented the recommendation that Dr. Mark Haigney, Director of Cardiology, receive the 2013 Carol J. Johns, M.D. Medal. Dr. Haigney was nominated for the award based on his success in advancing the welfare of faculty, promoting outstanding educational programs and enhancing the reputation of USU.

Upon motion duly made and seconded, the Board

Vote by voice vote: Approved the nomination as presented by Dr. Smirniotopoulos.

Awards and Honors

Dr. Hinshaw presented the request that Ernest Hepler, Jr., Ph.D. receive the USU Distinguished Service Award for his dedication to the University as the Executive Assistant and the Assistant Dean for Finance and Administration in the Graduate School of Nursing.

Upon motion duly made and seconded, the Board

Vote by voice vote: Approved the Distinguished Service Award nomination as presented by Dr. Hinshaw.

As the Chair of the Board, Dr. Blanck presented Mrs. Janet Taylor's nomination for the Distinguished Service Award. Dr. Blanck expressed his sincere appreciation for her dedication to the Board over the past 13 years.

Upon motion duly made and seconded, the Board

Vote by voice vote: Approved the nomination for Ms. Taylor as presented by Dr. Blanck.

Dr. Sculley presented the request that COL Robert Manga, DC, USA receive the USU Exceptional Service Award. COL Manga was instrumental in the establishment of the USU Army Postgraduate Dental School and served as the organization's first Dean.

Upon motion duly made and seconded, the Board

Vote by voice vote: Approved the nomination for COL Manga as presented by Dr. Sculley.

REPORT FROM THE OFFICE OF RESEARCH

Dr. Richard Levine, Assistant Vice President and Acting Vice President for Research, provided the Board with a report from the Office of Research. In his presentation, Dr. Levine addressed the points below.

- Extramural funds, financing received from external sources, accounted for 94.9 percent of the University's research budget this past year, with the Department of Defense being the largest contributor. The remainder of support for research was received through the appropriated budget for the University and AFRRI.
- Since FY03 a steady growth in research funding was experienced until this past year, when a slight drop in revenue was experienced, primarily due to a decrease in DoD funding.
- During FY12, 338 projects were funded, 672 journal publications were released, 54 patents were filed and 48 patents were issued.
- In one of the more notable projects within the Office of Research, Dr. Chris Broder identified a specific protein used by the Hendra and Nipah viruses as an entry receptor. This technology was transferred to Queensland Health (Australia) where vaccines are being developed for horse and human use.
- Current goals for the Office of Research include an increase in collaboration with researchers at Walter Reed National Military Medical Center, continued integration with the Postgraduate Dental College and expanding on the link between basic and clinical sciences to support the medical school curriculum reform. Dr. Levine expressed his concern that as funding becomes more competitive in the future, federal and academic collaborations will become increasingly more important.

PRESENTATION ON THE CENTER FOR DEPLOYMENT PSYCHOLOGY

A presentation on the Center for Deployment Psychology (CDP) was provided by the Executive Director, Dr. David Riggs. The organization was established in 2006 to train military and civilian mental health providers to deliver deployment-related behavioral health services to military personnel, veterans and their families. Dr. Riggs provided an overview of the organization which included the following points:

- The organization is based on a hub and spoke model, where the CDP is centered at USU and supported by 11 clinical deployment behavioral psychologists at partner military treatment facilities who teach courses for the CDP.
- The CDP currently includes nine programs aimed at reaching healthcare providers of current and prior service members. All of the courses focus on evidence-based training. The CDP programs include training to military providers, civilians outside of the military treatment facilities, and members of higher education who often interact with prior service members.
- Since its establishment, over 850 DoD providers have completed the two-week military course and over 2,600 individuals have completed the one-week civilian course. The CDP courses are not limited to medical personnel and have included one congressional member and numerous congressional staff members.

- Several studies internal and external to the organization have found the techniques taught in the CDP programs are being widely used and are having a positive impact on patients, though Dr. Riggs notes there is room for expansion.

BOARD COMMITTEE REPORTS

Academics Committee

Dr. Johns, Chair of the Academics Committee, provided an overview of items presented to the working group. The items below were included in this discussion.

- Dr. Hinshaw provided a report on the transition to Doctor of Nursing Programs (DNP). Since the evolution began in 2012, the Graduate School of Nursing has converted the Family Nurse Practitioner, the Nurse Anesthesia and the Psychiatric Mental Health Nurse Practitioner programs to a DNP. By 2015, all GSN programs will provide a doctoral degree. Dr. Hinshaw also provided the Board with the Federal Nursing Service Council final report on Implementing Evidence-Based Practice, which Dr. Johns encouraged the Board to review.
- Dr. Sculley notified the Board that approval for the Keesler Comprehensive Dentistry Program has been received by MSCHE, but it is contingent upon the Commission on Dental Accreditation's (CODA) endorsement of the program's transition from a one-year general dentistry program to a two-year program.
- In his report on the School of Medicine, Dr. Laughlin informed the Board that student travel has been reinstated for the remainder of the fiscal year.
- Dr. Laughlin also notified the Board that patient volume and case variety for several Graduate Medical Education programs is of concern for accreditation purposes and is being closely monitored.
- Mr. Lowe, President of the Henry M. Jackson Foundation for the Advancement of Military Medicine, reported on research support offered to the University and management of endowment funds and technology transfers by the foundation. The Board was also notified that the MedImmune litigation has been settled.
- Dr. Steven Durning presented information on the proposed Master and Ph.D. in Health Professions Education degrees, which will be offered to all members of the medical community. Dr. Woodson believes the program is needed to promote education and develop methods of teaching. Dr. Johns expressed his belief that this could become one of the leading graduate degrees in Health Professions Education and will be the model for civilian programs.
- An additional comment was made by Dr. Hinshaw to notify the Board of the University's endorsement to name the Graduate School of Nursing in honor of Senator Daniel Inouye. The Board's approval would be requested in the future for its endorsement.

Finance and Administration

Dr. Brawley, Chair of the Finance and Administration Committee, summarized items of discussion at the working group. This included the following remarks:

- Mr. Stephen Rice, Vice President for Finance and Administration, provided a report to the Board on potential actions that will take place, should sequestration occur. One of the

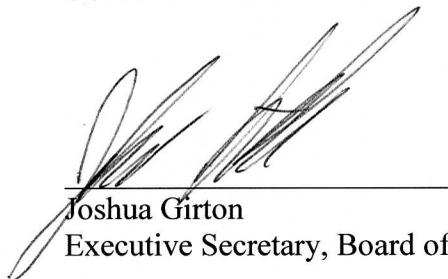
primary areas of reduction will most likely occur within the restoration and modernization budget. Since the University's facilities have been properly maintained, it is anticipated the restoration budget can afford a one-year reduction without substantial consequences. Civilian furloughs are also expected and will result in a significant disruption to the University. The Finance and Administration Committee applauded the University for maintaining a focus on the mission, however, Dr. Rice stressed that sequestration will have a significant impact on the operations of USU.

- CAPT Tanis Batsel-Stewart, USU Brigade Commander, summarized several programs aimed at increasing military professionalism. This initiative includes the implementation of a faculty and staff orientation dedicated to student development and evaluations, the transition to place military students under the authority of the brigade and the desire to assign a line officer to serve as a professor of military science at the University. Finally, with the announcement of CAPT Batsel-Stewart's retirement, Dr. Brawley and Gen Morgan expressed their sincere appreciation to CAPT Batsel-Stewart for her dedication and strong leadership as the Brigade Commander.

ADJOURNMENT

There being no further business on the agenda, Dr. Blanck adjourned the open portion of the meeting at 11:00 a.m.

SUBMITTED:



Joshua Girton
Executive Secretary, Board of Regents

APPROVED:



Ronald R. Blanck
Chair, Board of Regents

Prepared by S. Leeann Ori