

**Minutes of the Board of Regents
of the Uniformed Services University of the Health Sciences**

**Meeting No. 176
August 9, 2011**

The Board of Regents of the Uniformed Services University of the Health Sciences met on August 9, 2011, at the Uniformed Services University of the Health Sciences, 4301 Jones Bridge Road, Bethesda, Maryland. The meeting date and agenda were published in the Federal Register and each Regent was duly notified prior to the meeting. The Acting Chair called the meeting to order at 8:00 a.m. Members and advisors listed below were in attendance:

Board Members

Kenneth P. Moritsugu, M.D., M.P.H., Acting Chair
Otis W. Brawley, M.D., Member
Michael M.E. Johns, M.D., Member
Gail R. Wilensky, Ph.D., Member
Charles L. Rice, M.D., President, USU
Jack W. Smith, M.D., representing the Assistant Secretary of Defense for Health Affairs
VADM Regina M. Benjamin, USPHS, Surgeon General of the United States
BG Joseph Carvalho, Jr., MC, USA, representing the Surgeon General, U.S. Army
Col Dominic A. DeFrancis, USAF, MC, representing the Surgeon General, U.S. Air Force
Joseph B. Marshall, representing the Surgeon General, U.S. Navy

Advisors to the Board

Gen Thomas R. Morgan, USMC (Ret), Military Advisor to the Board
Larry W. Laughlin, M.D., Ph.D., Dean, F. Edward Hébert School of Medicine, USU
Ada Sue Hinshaw, Ph.D., R.N., FAAN, Dean, Graduate School of Nursing, USU
COL Mark A. Melanson, MSC, USA, Director, Armed Forces Radiobiology Research Institute
Maj Gen Gerard A. Caron, USAF, DC, Commander, 79th Medical Wing
COL(P) Norvell V. Coots, MC, USA, Commander, Walter Reed Army Health Care System
CAPT Brooks D. Cash, MC, USN, representing the Commander, National Naval Medical Center
John E. Baker, J.D., General Counsel, USU

OPENING COMMENTS

Dr. Moritsugu warmly acknowledged those in attendance and then continued with remarks welcoming Ms. Sheila Burke to the Board of Regents. Ms. Burke was appointed by Secretary Gates on June 28, 2011, and sworn in by President Rice on July 20, 2011. Other items in Dr. Moritsugu's opening comments included the following:

- Gen Charles C. Krulak, USMC (Ret) resigned with regret from the Board on June 1, 2011.
- The Academic Review Subcommittee submitted its final report to the Board of Regents on June 15, 2011. The report's findings and recommendations were deliberated by the Board in open session on May 20, 2011. The report is available electronically on the USU website at

www.usuhs.mil/bor/reportsrecommendations.html as well as in the Federal Advisory Committees Database at www.fido.gov.

- Following the business meeting, Regents will meet in closed session to address the Board's contribution to the annual assessment of the President, USU.

MATTERS OF GENERAL CONSENT

Dr. Moritsugu presented the matters of general consent listed below:

- Meeting dates for the coming year, noting that the Fall Meeting will be held offsite October 24-25, 2011, at the Hyatt Regency Chesapeake Bay in Cambridge, Maryland.
- Minutes of the May 20, 2011, Board of Regents Meeting.
- Electronic approval by the Board in April 2011 of the University Medal to LTG Eric B. Schoomaker, MC, USA and electronic approval of the Distinguished Service Medal to Gen Charles C. Krulak, USMC (Ret) in June 2011.

Upon motion duly made and seconded, the Board

Voted by voice vote: To approve the matters of general consent as presented.

REPORT FROM THE ACADEMIC REVIEW SUBCOMMITTEE

Dr. Johns summarized the subcommittee's final recommendations, concentrating on changes made following the Board's discussion of the draft report during the Spring Meeting in May. He said that the primary difference between the two versions was one of general language, i.e., the final recommendations used sharper definitions and clearer statements. A few changes were directly the result of feedback from the Board. They included the following:

- Establish a full-time position to address the traditional Inspector General functions, i.e., inspections, investigations, and assistance.
- Establish a faculty position of Professor of Military Science to be filled by a line officer.
- Promote medical students from the rank of Second Lieutenant or Ensign to the rank of First Lieutenant or Lieutenant Junior Grade at the end of the second year of training if their performance indicates they are ready to assume the duties of the higher rank.

Dr. Rice thanked Dr. Johns for both the time and expertise he gave the subcommittee, and also thanked Dr. Roger Gibson for the excellent support he lent the subcommittee as executive secretary. Dr. Rice said initial meetings have been held with the deans here at the university and with personnel in the Department of Defense regarding certain recommendations. He also reminded the Board that promoting medical students at the end of their second year of training involves a legislative change and thus requires Congressional support.

Dr. Moritsugu reiterated comments from the chair stating that the Board of Regents fully endorses the subcommittee's findings and recommendations.

BOARD ACTIONS

Degree Granting – Graduate Education

Dr. Metcalf presented for certification two candidates to receive the degree of Doctor of Philosophy and one candidate to receive the degree of Master of Science.

Upon motion duly made and seconded, the Board

Voted by voice vote: To concur with the recommendations as presented by Dr. Metcalf and to recommend that the President confer the degrees as stated.

Faculty Appointments and Promotions – Graduate School of Nursing

Dr. Hinshaw presented the recommendations made by the Graduate School of Nursing Committee of Appointments, Promotion and Tenure at its meeting on June 15, 2011. Two individuals were recommended for faculty appointments, promotions or tenure.

Upon motion duly made and seconded, the Board

Voted by voice vote: To approve the recommendations of the committee as presented by Dr. Hinshaw and to recommend that the President implement the actions as stated.

Faculty Appointments and Promotions – School of Medicine

Dr. Laughlin presented the recommendations made by the School of Medicine Committee of Appointments, Promotion and Tenure at a meeting on July 8, 2011. Sixteen individuals were recommended for faculty appointments, promotions or tenure.

Upon motion duly made and seconded, the Board

Voted by voice vote: To approve the recommendations of the committee as presented by Dr. Laughlin and to recommend that the President implement the actions as stated.

Faculty Appointments and Promotions – Postgraduate Dental College

Dr. Sculley presented the recommendations made by the Naval Postgraduate Dental School Committee of Appointments, Promotion and Tenure at a meeting on June 13, 2011. One individual was recommended for promotion.

Upon motion duly made and seconded, the Board

Voted by voice vote: To approve the recommendation of the committee as presented by Dr. Sculley and to recommend that the President implement the action as stated.

PRESIDENT'S REPORT

Dr. Rice opened his report by introducing Mr. Joshua Girton to the Board. Mr. Girton recently joined the university's Office of General Counsel. Other items in the President's Report included the following:

- Newly-appointed regent Ms. Sheila Burke accompanied university officials to Fort Indiantown Gap, Pennsylvania, to observe Operation Bushmaster/Kerkesner at the end of July. The simulated mass casualty exercise is part of the curriculum for both medical and graduate nursing students.
- The American Academy of Nursing has selected Dr. Hinshaw as a "Living Legend," recognizing her many and continuing achievements in nursing.
- A recent trip to units within the United States Pacific Command included the Armed Forces Research Institute of Medical Sciences (AFRIMS) in Bangkok, Thailand. AFRIMS focuses on tropical infectious disease research. The trip also included a visit to the Center for Excellence in Disaster Management and Humanitarian Assistance at Tripler Army Medical Center in

Honolulu, Hawaii. The Center's mandate includes education and training in disaster preparedness, especially in situations involving both civilian and military personnel.

- The opening of the Walter Reed National Military Medical Center and the resulting increase in base population has created an unexpected parking shortage. Consequently, USU has lost all surface parking, leaving only the underground garage which is inadequate for the university's needs. Possible solutions include increased use of public transportation and car pools as well as moving some activities off campus.
- The Bethesda/Chevy Chase Chamber of Commerce has invited USU to participate in its quarterly meetings. Two meetings have been attended to date, both allowing an informative and beneficial exchange of information.
- Dr. John Potter, Director of the U.S. Military Cancer Institute since its inception in 2000, is retiring in September 2011. Dr. Rice thanked Dr. Potter for his leadership and many years of service, both to the university and the institute.

BOARD COMMITTEE REPORTS

Academics Committee

Dr. Johns summarized the reports heard by the Academics Committee:

- Dr. Hinshaw brought the committee up to date regarding several issues.
 - Dr. Sandra Bibb has been selected as Associate Dean for Faculty Affairs.
 - The Graduate School of Nursing has undergone a structural reorganization, both to reflect the position of the new associate dean and to be more aligned with the School of Medicine.
 - Currently there are four ongoing faculty searches as well as a search for two research associates.
- Dr. Laughlin's report included the topics below.
 - The entering class of 2015, arriving on campus the end of August, will study medicine under the newly revised curriculum.
 - The hard work of Dr. Alison O'Brien, Chair, Microbiology and Immunology; Dr. Louis Pangaro, Chair, Medicine; and Col Arnyce Pock, USAF, MC, Director, Office of Curriculum Reform, was critical in garnering and sustaining faculty input and support.
 - The new model emphasizes an integrated systems approach to material and threads the basic sciences throughout the four years of medical school.
 - Underrepresented minorities comprise 10 percent of the entering class, perhaps due to several new and successful recruiting approaches.
- Dr. Sculley reported that progress continues in bringing the three comprehensive dentistry programs conducted by the U.S. Army into the USU Postgraduate Dental College. The final requirement is approval from the Middle States Commission on Higher Education and a response from the Commission's review is expected shortly.
- Dr. Hooper, the newly-elected president of the Faculty Senate, emphasized the importance of open and honest communication among faculty members as well as between the Faculty Senate and the administration.

Dr. Johns concluded his remarks by emphasizing the significance of the revised curriculum and its implementation. Via the Academics Committee, the Board of Regents commends the School of Medicine faculty for its primary role in this accomplishment. The Board also recognizes the Dean of

the School of Medicine and the University President for their critical leadership throughout the process and extends appreciation to the Assistant Secretary of Defense for Health Affairs for his support, as well.

Finance and Administration Committee

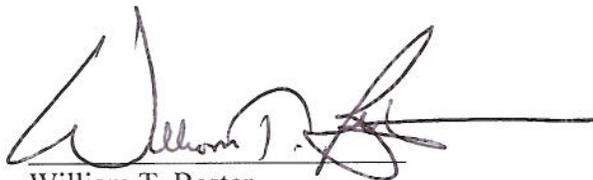
Dr. Brawley reviewed three presentations heard by the committee:

- The focus of the Resource Management Report was the Operation and Maintenance Budget for FY 2011, for which the current planning figure is \$131 million. The implementation of a new accounting system and operating under seven Continuing Resolutions has hampered the university's obligation rate this fiscal year.
- The report from the USU Brigade emphasized a significant turnover of personnel during the 2010-2011 academic year. CAPT Batsel Stewart also described actions already taken by the Brigade to begin implementing recommendations from the Board of Regents Academic Review Subcommittee.
- Mr. Baker provided a general description of the Office of General Counsel, its personnel and the services it renders. These services include administrative law, civilian personnel law, military justice and contract law.

ADJOURNMENT

Dr. Moritsugu adjourned the open portion of the meeting at 9:00 a.m.

SUBMITTED:



William T. Bester
Executive Secretary, Board of Regents

APPROVED:



Kenneth P. Moritsugu
Acting Chair, Board of Regents

Prepared by Janet S. Taylor